



45500 Fremont Boulevard

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(510) 498-5500

April 2, 2010

To Whom It May Concern:

I am please to submit this letter of reference for FMK Construction. FMK Construction (FM Construction) has performed work at NUMMI for over 20 years. The majority of work that FMK performed for NUMMI involved earthwork, concrete and carpentry. For NUMMI, they've completed foundations, slabs, equipment foundation, pits, and roads.

I've personally had the pleasure working with FMK on many projects ranging from under \$1,000 to over \$2,000,000. Their work has been completed On Schedule and Within Budget. FMK (Giampiero Kirkpatrick) has been very responsive to NUMMI's needs and request. I can always rely on FMK to be available for emergencies such as underground pipe ruptures or emergency road repairs. It's been a pleasure working with FMK and hope to continue to do some in the future.

If you have any further questions regarding FMK Construction, please do not hesitate to contract me. My phone and email information is listed below.

Sincerely,

Daniel K. Hom
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Special Projects Engineering (Projects and Facility)
Engineering Department (Administration and Engineering)
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